





# France: an increase in payment duration

Atradius Payment Practices Barometer

Key figures

GDP (billions euro)

€ 2,347.94

GDP growth rate (2018 est.)

1.6%

Export annual growth rate (2018 est.)

3.7%

Imports annual growth rate (2018 est.)

2.6%

Sources: Oxford Economics, MIT OEC

export sectors
Top5

Transportation
Machinery/Electrical
Chemicals
Foodstuff

Metals

export destinations

Top 5

The percentage of respondents reporting late payment by B2B customers increased from 86.0% in 2017 to 88.6% this year. Looking at the average in days, French respondents said that domestic B2B customers delayed payments by 29 days (five days longer than in

2017) and foreign B2B customers by 33 days (seven days longer than in 2017). Based on these changes and

the average payment terms given in France, the country saw a steep increase in payment duration. More

specifically, French suppliers need on average 65 days, 16 days longer to convert B2B invoices into cash.

Germany USA

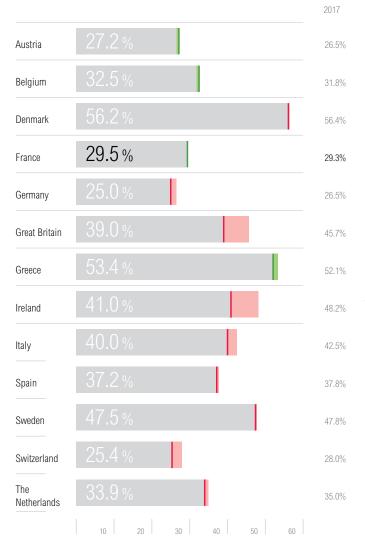
Belgium/ Luxembourg Italy United Kingdom

### Trading on credit to attract and retain customers

The proportion of total B2B sales made on credit in France is stable at 29.5% after 29.3% last year. This is far less than what was reported for Western Europe overall and shows a similar picture to what was observed in previous years.

When asked why they opted for trade credit, respondents in France mentioned the same reasons in regards to both their domestic and foreign B2B customers: credit sales are seen as a way to expand business domestically and internationally, they are important in nurturing business relationships and developing new ones and it is more convenient to trade on credit.

### Proportion of total B2B sales made on credit



Sample: companies interviewed (active in domestic and foreign markets) Source: Atradius Payment Practices Barometer — October 2018

### » We trade on credit because this helps boost our customer portfolio.«

Survey respondent · Business services sector

Looking at reasons why they would refuse to grant credit terms to their domestic B2B customers, 35.6% of French respondents mentioned the customer's poor payment behaviour, 28.9% the financial weakness of the customer and 24.4% a lack of information on their customers' business and payment performance. The customer's poor payment behaviour was also the top reason why respondents would refrain from offering credit terms to B2B customers abroad (mentioned by 36.2%). Other frequent reasons for not selling on credit to B2B customers abroad are the high currency risk and the financial weakness of the customer (each of these mentioned by 31.9% of respondents).

### » We trade on credit to attract and retain B2B customers.«

Survey respondent  $\cdot$  Machines sector

## The second highest percentage of overdue B2B invoices in Western Europe

After dropping from 91.0% in 2016 to 86.0% in 2017, the percentage of respondents reporting late payment by B2B customer increased again to 88.6% in 2018. Payment delays from domestic B2B customers were reported to occur just as often as payment delays from foreign B2B customers.

On average, 47.5% of invoices in France are paid late. This reflects an increase from 43.5% in 2017 and is the second highest percentage of overdue B2B invoices in Western Europe. 50.5% of foreign invoices and 44.4% of domestic invoices are unpaid by the due date.

In 2018, the average Days Sales Outstanding (DSO) figure recorded in France is 42 days, showing no change compared to 2017. Most respondents in France (58.3%) do not expect any changes in their company's DSO over the coming 12 months. Of those who foresee a change, 26.1% expect an increase and 15.6% a decrease.

### One of the slowest invoice to cash turnaround in Western Europe

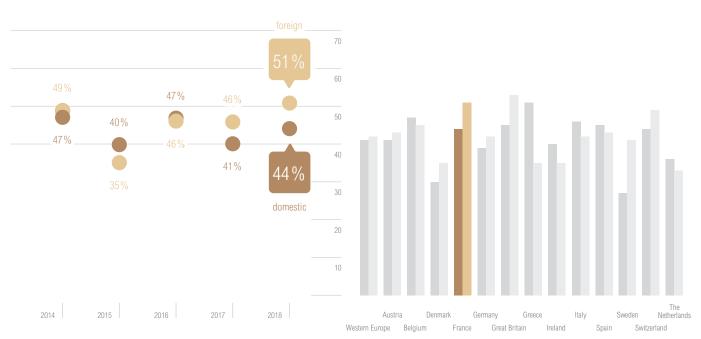
Suppliers in France gave their B2B customers slightly longer payment terms than their peers in Western Europe (on average, 34 days versus 32 days). Domestic B2B customers were given, on average, 33 days to settle invoices (one day longer than in 2017) while foreign B2B customers, 34 days (no change compared to 2017).

Confirming the above, 37.2% of respondents in France stated that they are not likely to differentiate payment terms between domestic and foreign B2B customers. Of those that differentiate, 40.9% said that they are likely to give their domestic B2B customers shorter average payment terms and 22.0% that they are likely to give their domestic B2B customers more time to settle payments. The main reasons for differentiating payment terms in France are internal policies, domestic payment terms dictated by law and industry practices.

According to the survey findings, payment delays in France have increased significantly in 2018. A five day increase was recorded for domestic B2B customers (on average 29 days) and a seven day increase was recorded for B2B customers abroad (on average, 33 days).

#### Past due B2B receivables in France

(avg. %)



Sample: companies interviewed (active in domestic and foreign markets) Source: Atradius Payment Practices Barometer — October 2018

#### Payment duration in France



Payment duration in Western Europe: 56 days

d = average days Sample: companies interviewed (active in domestic and foreign markets) Source: Atradius Payment Practices Barometer — October 2018

The increase in payment delays, brought changes to the average payment duration, which went up from 59 days in 2017 to 65 days this year. Respondents here take almost one week longer than in 2017 to convert B2B invoices into cash; also nine days longer than at regional level.

In France, domestic payment delays occurred mainly because of insufficient availability of funds and because the goods delivered and services provided did not correspond to what was agreed in contract. The first reason was cited by 35.1% of respondents while the latter by 30.5%. Payment delays from B2B customers abroad occurred most often because of the inefficiencies of the banking system and the complexity of the payment procedure (mentioned by 27.7% and 29.4% of respondents respectively).

For 38.6% of French respondents, overdue B2B invoices had no significant impact on their business over the past 12 months. However, 21.3% said that they needed to take specific measures to correct cash flow and 15.7% that they needed to request a bank overdraft extension. Another 15.7% of suppliers in the country said that overdue B2B invoices led to revenue loss.

### 60.0% of French respondents reported faster payments after invoicing online

The majority of respondents in France (70.4%) are already making use of online invoicing (e-invoicing). Only 16.0% said that they do not invoice their domestic and foreign B2B customers online. The remaining 13.6% are introducing them in 2018.

Asked about the effect of e-invoicing on payment duration, the majority (60.0%) believe that after invoicing electronically, they received payments quicker. In contrast, 6.7% said that they have experienced the opposite, slower payments and 33.3% said there was no noteworthy effect on payment duration.



The use of electronic invoices in France is growing with 70.4% of respondents already using them and 13.6% willing to adopt e-invoicing in 2018.







### US protectionism expected to impact global growth

French respondents have been asked to rank the following risks from the most significant to the least significant: US protectionism turning into a trade war, Fed policy becoming misguided, a 'hard landing' in China and geopolitical risk. US protectionism turning into a trade war was the most frequently cited risk in France and in Western Europe overall (44.7% of respondents mentioned this in France and 44.8% in the region). An additional 23.3% of French respondents perceived this as a significant risk but not the one most likely to hamper global growth. Misguided Fed policy was the second most significant risk in the ranking by respondents in France (22.3% stated this).

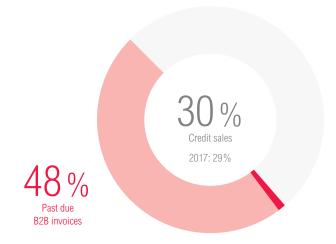
Machinery/Electrical
Transportation
Chemicals
Mineral Products
Metals

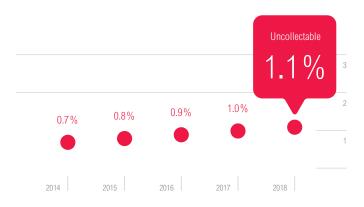


Germany
China
Italy
Belgium/Luxembourg
USA

### Uncollectable B2B receivables in France

(% of total value of B2B receivables)





Sample: companies interviewed (active in domestic and foreign markets) Source: Atradius Payment Practices Barometer — October 2018

### Bankruptcy and the inability to locate the customer leading to write-offs

In 2018, the average proportion of uncollectable receivables in France remained stable at 1.1% (1.0% in 2017). However, it seems to be on an upward trend since 2014. Domestic B2B receivables were written off significantly more often than foreign B2B receivables.

Uncollectable receivables originated most often from B2B customers in consumer durables, construction, business services and services. The customer going bankrupt or out of business – was also the main reason for write-offs in France (mentioned by 56.3% of respondents). This is a common problem in the entire region. The second most frequently reported reason for write-offs is the inability to locate the customer, mentioned by 30.3% of respondents.

### Construction and consumer durables generated payment delays

In 2018, the average payment terms given in France stand at 34 days. B2B customers in the textiles and metals sectors enjoy payment terms longer than the country average (82 days and 42 days respectively). In contrast, B2B customers in the construction materials sector are being asked to pay much faster (on average, within 19 days).

B2B customers in the construction and consumer durables sectors generated some of the longest payment delays. B2B customers in these sectors, paid on average 37 and 33 days after the due date. The main reasons behind the payment delays in the construction sector are insufficient availability of funds (reported by 44.0% of respondents), the buyer using outstanding invoices as a form of financing (mentioned by 36.0%) and the formal insolvency of the buyer (36.0%). In the consumer durables sector, 40.0% of respondents cited insufficient availability of funds, 36.0% disputes over the quality of goods and services provided. Another 36.0% of French respondents said that late payments occurred because of the formal insolvency of the buyer.

Looking at the coming 12 months, most respondents in France (45.0% and 52.0% respectively) do not foresee any changes in the payment behaviour of their B2B customers in the construction and consumer durables sectors. Should a change occur, most respondents in these sectors expect deterioration.



31.0% of respondents in the construction sector expect deterioration in the payment behaviour of their B2B customers over the next 12 months.



#### Survey design for Western Europe

#### **Survey objectives**

Atradius conducts annual reviews of international corporate payment practices through a survey called the "Atradius Payment Practices Barometer". In this report focusing on Western Europe, which is part of the 2018 edition of the Atradius Payment Practices Barometer, companies from 13 countries (Austria, Belgium, Denmark, France, Germany, Great Britain, Greece, Ireland, Italy, Spain, Sweden, Switzerland and the Netherlands) have been surveyed.

Using a questionnaire, Ilisia Research conducted a net of 2,770 interviews. All interviews were conducted exclusively for Atradius, without any combination of topics.

#### Survey scope

- Basic population: companies from 13 countries (Austria, Belgium, Denmark, France, Germany, Great Britain, Greece, Ireland, Italy, Spain, Sweden, Switzerland and the Netherlands) were monitored. The appropriate contacts for accounts receivable management were interviewed.
- Selection process Internet survey: companies were selected and contacted by use of an international Internet panel. A screening for the appropriate contact and for quota control was conducted at the beginning of the interview.
- Sample: N=2,770 people were interviewed in total (approximately n=200 people per country). In each country a quota was maintained according to four classes of company size.
- Interview: Web-assisted personal interviews (WAPI) of approximately 15 minutes duration. Interview period: Q2 of 2018.

#### Sample overview – Total interviews = 2,770

Country	n	%
Austria	218	7.9%
Belgium	208	7.5%
Denmark	213	7.7%
France	215	7.8%
Germany	213	7.7%
Great Britain	215	7.8%
Greece	200	7.2%
Ireland	229	8.3%
Italy	214	7.7%
Spain	212	7.7%
Sweden	214	7.7%
Switzerland	213	7.7%
The Netherlands	206	7.4%
Business size	n	%
Micro-enterprises	915	33.0%
SMEs (Small/Medium enterprises)	1,533	55.3%
Large enterprises	322	11.6%
Industry	n	%
Manufacturing	797	28.8%
Wholesale / Retail / Distribution	855	30.9%
Services	1,118	40.4%

It may occur that the results are a percent more or less than 100%. This is the consequence of rounding off the results. Rather than adjusting the outcome so that it totalled 100%, we have chosen to leave the individual results as they were to allow for the most accurate representation possible.

#### Statistical appendix

Find detailed charts and figures in the Statistical Appendix for Western Europe. This is part of the October 2018 Payment Practices Barometer of Atradius, available at

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For more **insights into the B2B receivables collection practices** in France and worldwide, please see the Global Collections Review by Atradius Collections (free download after registration), available on www.atradius-collections.com

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